

Health and Adult Social Care Scrutiny Committee

13 June 2024

Adult Social Care Single Integrated Delivery Plan 2024-28

Report of the Statutory Scrutiny Officer

1 Purpose

- 1.1 To scrutinise the development and implementation of the Single Integrated Delivery Plan (SIDP) 2024-28 for the transformation of Adult Social Care services, and the delivery progress to date.

2 Action required

- 2.1 The Committee is asked:

- 1) to make any comments or recommendations in response to the report from the Executive Member for Adult Social Care and Health on the development and implementation of the SIDP for Adult Social Care; and
- 2) to consider whether any further scrutiny of the issue is required (and, if so, to identify the focus and timescales).

3 Background information

- 3.1 Previously, the Adult Social Care service had five extensive plans of work in place to deliver a wide range of improvements, with a total of 53 individual projects within them (not including enabling projects). Each plan had been developed separately to the others, though many of the projects had interdependencies with each other. As a result, to create a more manageable programme of work, all of the projects have been brought together into the 'Better Lives, Better Outcomes – Next Steps to Sustainability' SIDP. The original five plans now forming the SIDP were:
- The Adults Transformation Programme
 - The Care Quality Commission (CQC) Action Plan
 - The Financial Improvement Plan
 - The Commissioning and Partnerships Improvement Programme
 - The Medium-Term Financial Plan (MTFP) Savings Programme
- 3.2 The SIDP has been developed with the support of the Local Government Association and colleagues from within the Council's Transformation team, and now focuses on four main themes (plus a smaller and separate fifth theme, relating to Customers). These themes are intended to bring together the various projects to deliver one single, integrated transformation plan for Adult Social Care to ensure better outcomes for citizens, improved ways of working for staff, and that the Adult Social Care contribution to the financial sustainability of the wider Council is met. The new SIDP seeks to illustrate what success will look

like in terms of individual projects and will further develop work to ensure that links with other projects within the programme are clear. The four main themes are:

- Prevention and Independence
- Social Care Practice
- Care Placement
- Enabling Functions

- 3.3 A new Programme Board is responsible for ensuring the delivery of the SIDP and is intended to provide a gateway for key information updates, actions and decisions on delivery, and supporting the 'Better Lives, Better Outcomes' and Commissioning strategies. For the 4-year MTFP (2024/25 to 2027/28), the combined gross total of incremental savings to be delivered within Adult Social Care is £24.9 million. The existing transformation programme has been in progress since 2022 and, on a gross cumulative basis, a forecast financial position of £4.1 million actual savings is shown for 2023/24 against a savings target of £7.16 million, meaning an under-delivery of £3.06 million. On a gross incremental basis, the programme has delivered £1.315 million savings against a target of £4.509 million, resulting in a current under-delivery of £3.194 million.
- 3.4 In the context of transformation work within Adult Social Care, the Committee considered the progress of the previous Transformation Programme at its meetings on 23 June 2022 and 12 October 2023. It scrutinised the impacts of the Council's proposed 2024/25 budget on Adult Social Care in details at its meeting on 30 January 2024, and reviewed the findings of and response to the CQC's pilot assessment of how the Council is delivering its Adult Social Care duties at its meeting on 15 February 2024.

4 List of attached information

- 4.1 Report: Adult Social Care Single Integrated Delivery Plan 2024-28

5 Background papers, other than published works or those disclosing exempt or confidential information

- 5.1 None

6 Published documents referred to in compiling this report

- 6.1 Reports to, and Minutes of, the Health and Adult Social Care Scrutiny Committee meetings held on:
- [23 June 2022](#)
 - [12 October 2023](#)
 - [30 January 2024](#)
 - [15 February 2024](#)

7 Wards affected

- 7.1 All

8 Contact information

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